Comox Valley Water System (Function No. 300, 301 & 302)

2021 – 2025 Financial Plan



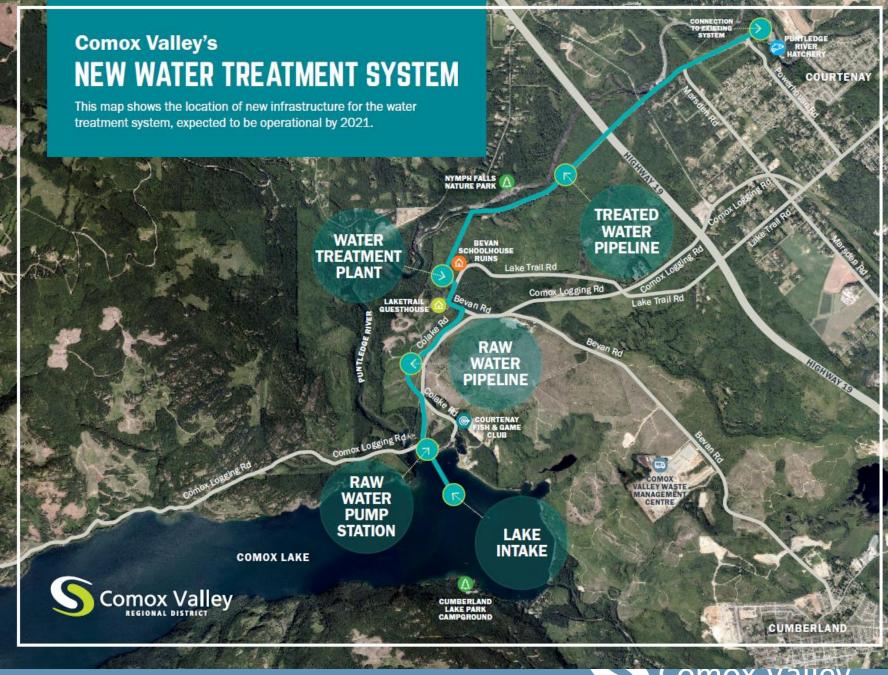
Comox Valley Water System

BC Hydro Penstock/Water Supply and Distribution

- Comox Lake source water
- Diversion dam diverts water into BC Hydro Penstock
- Two CVRD tie-ins to penstock divert water to CVWS
- Flows by gravity into the CVRD Cl building for disinfection





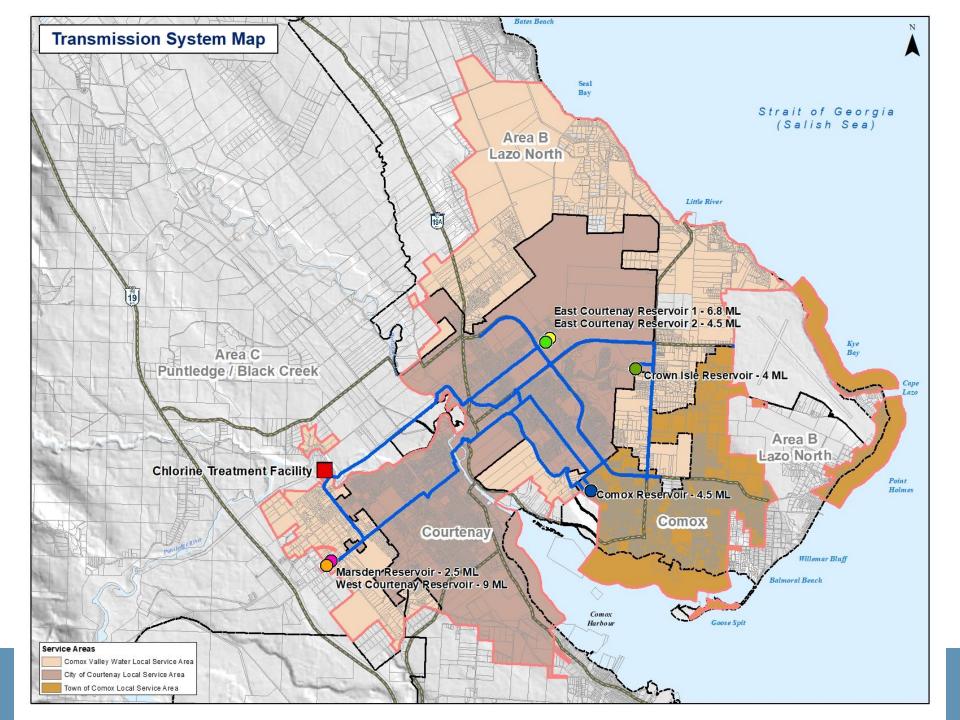




CV Water Service Crew





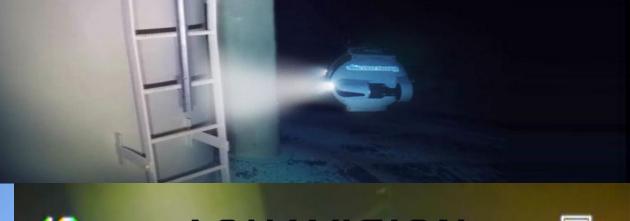


Comox Valley Water System 2020 Accomplishments

- ✓ Condition assessment of CCP transmission water main
- ✓ Selection and purchase of computerized maintenance management system (CityWorks)
- ✓ ROV condition/structural assessment of all water reservoirs
- ✓ Electrical PM and IR assessment of all MCCs
- ✓ Continued construction of CVWTP:
 - ✓ Completion of raw water transmission main
 - ✓ Underground structures at water treatment plant and start of electrical and mechanical work
 - ✓ Electrical building structure and raw water pump station construction















Comox Valley

Comox Valley Water System 2021 Work Plan

- Completion construction and commissioning of CVWTP
- Move water department operations team to new WTP
- Implementation of CMMS (CityWorks)
- New fiber optic communications connection from Ryan
 Pump Station to East Courtenay Reservoir
- Development of CCP repair kit/procedure
- Completion of bulk water standpipe upgrades
- Repair 900mm steel water main under Puntledge River



2021 Financial Plan - Revenue

Operating Revenue	20)20 Budget	1 Proposed Budget	(Increase Decrease)
Senior Government Grants					_
Sale Services User Fees		6,998,510	6,785,111		(213,399)
Applications/Permit Fees		0	1,250		1,250
Other Revenue/Recoveries		98,980	99,225		245
Transfer from Reserve		1,166,665	0		(1,166,665)
	\$	8,264,155	\$ 6,885,586	\$	(1,378,569)

- Most revenue is derived from the sale of bulk water.
- In response to COVID-19, bulk water rate has been decreased to \$0.80/m3 for 2021 and 2022



2021 Financial Plan - Revenue

		ADOPTED AL PLAN	2021-2025 PROPOSED FINANCIAL PLAN		
	BULK WATER	Water Rate	BULK WATER	Water Rate	
	$RATE (\$/M^3)$	Revenue	$RATE (\$/M^3)$	Revenue	
		(SM)		<i>(\$M)</i>	
2020	\$0.83	\$7.0M			
2021	\$0.85	\$7.2M	\$0.80	\$6.8M	
2022	\$0.85	\$7.3M	\$0.80	\$6.8M	
2023	\$0.96	\$8.3M	\$0.96	\$8.2M	
2024	\$0.96	\$8.4M	\$0.96	\$8.3M	
2025			\$0.96	\$8.3M	



<u> 2021 Financial Plan – Personnel</u>

Operating Revenue	2020 Budget	2021 Proposed Budget	Increase (Decrease)
Senior Government Grants Sale Services User Fees Applications/Permit Fees Other Revenue/Recoveries Transfer from Reserve	6,998,510 0 98,980 1,166,665 \$ 8,264,155	6,785,111 1,250 99,225 0 \$ 6,885,586	(213,399) 1,250 245 (1,166,665) \$ (1,378,569)
Expenditures			
Personnel Costs	1,386,322	1,806,242	419,920

- Currently showing a 30% increase to personnel costs:
 - New operators for the CVWTP
 - Cost sharing for new in-house electrician



2021 Financial Plan – Operating

Operating Revenue	20	20 Budget	202	21 Proposed Budget	(Increase (Decrease)
Senior Government Grants Sale Services User Fees Applications/Permit Fees Other Revenue/Recoveries Transfer from Reserve	\$	6,998,510 0 98,980 1,166,665 8,264,155	\$	6,785,111 1,250 99,225 0 6,885,586	\$	- (213,399) 1,250 245 (1,166,665) (1,378,569)
Expenditures						
Personnel Costs Operating		1,386,322 2,401,282		1,806,242 2,306,308		419,920 (94,974)

- 4% decrease in operating costs as a result in cost saving measures in response to COVID-19
- New sub-function 302 added to track water treatment plant operating costs



2021 Financial Plan – Capital Reserves

Operating	2020 Budget	2021 Proposed Budget	Increase (Decrease)
Revenue			
Senior Government Grants Sale Services User Fees Applications/Permit Fees Other Revenue/Recoveries Transfer from Reserve	6,998,510 0 98,980 1,166,665 \$ 8,264,155	6,785,111 1,250 99,225 0 \$ 6,885,586	(213,399) 1,250 245 (1,166,665) \$ (1,378,569)
Expenditures			
Personnel Costs Operating Contribution to Reserve	1,386,322 2,401,282 2,235,436	1,806,242 2,306,308 1,200,403	419,920 (94,974) (1,035,033)

At December 31, 2020:

- Capital works reserve: \$17,691,580
- Development cost charge reserve: \$1,606,441
- Future Expenditure Fund: \$50,000



2021 Financial Plan – Capital

Capital Funding Sources	2020 BV	2021 PB	Increase (Decrease)
Senior Government Grants Other Revenue/Recoveries Short Term Debt Proceeds Transfer from Reserve	\$ 36,256,366 10,000 14,646,464 10,056,115 60,968,945	\$ 7,105,087 1,350,000 14,353,536 9,493,470 32,302,093	\$ (29,151,279) 1,340,000 (292,928) (562,645) (28,666,852)
Funding Applied			
Capital Projects & Equip	\$ 60,968,945 60,968,945	\$ 32,302,093 32,302,093	\$ (28,666,852) (28,666,852)

- CVWTP construction began 2019 & on track for completion this summer
- Projects will be funded through a combination of capital works reserves,
 DCC reserves and long term debt
- Timing of CVWTP expenses will be adjust in recommended FP based on January 7, 2021 staff report



2021 Financial Plan – Capital

Support of the financial plan will also demonstrate support for the operating and capital projects/contracts included within the plan.

Project	2021
Vehicle Capital Purchase	\$50 k
Annual Capital Equipment	\$115 k
Annual Capital Projects	\$360 k + CFWD's
CVWTP	\$29 M
Extension of Water Service South	\$2.7 M
Total	\$32 M

^{*}Plus inclusion of \$250,000 for Puntledge River crossing leak repair



Watershed Protection Plan

2020

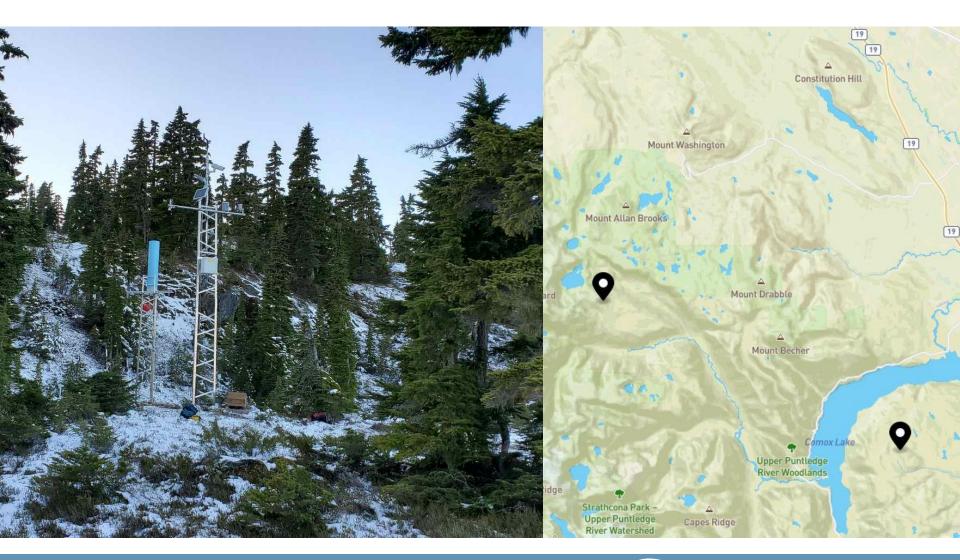
- Management planning for Coal Beach property initiated with security patrols
- Continued education and outreach program including co-hosting Watershed Resilience Webinar
- MNAI initiative to establish value of WS as a natural asset
- 2nd Alpine weather station for monitoring climate and precipitation
- Comox Lake hydrodynamic model

2021

- Complete management plan for Coal Beach property
- Continue education & outreach for watershed protection & water conservation
- Work with WAG to review WPP risk assessment
- Complete MNAI initiative

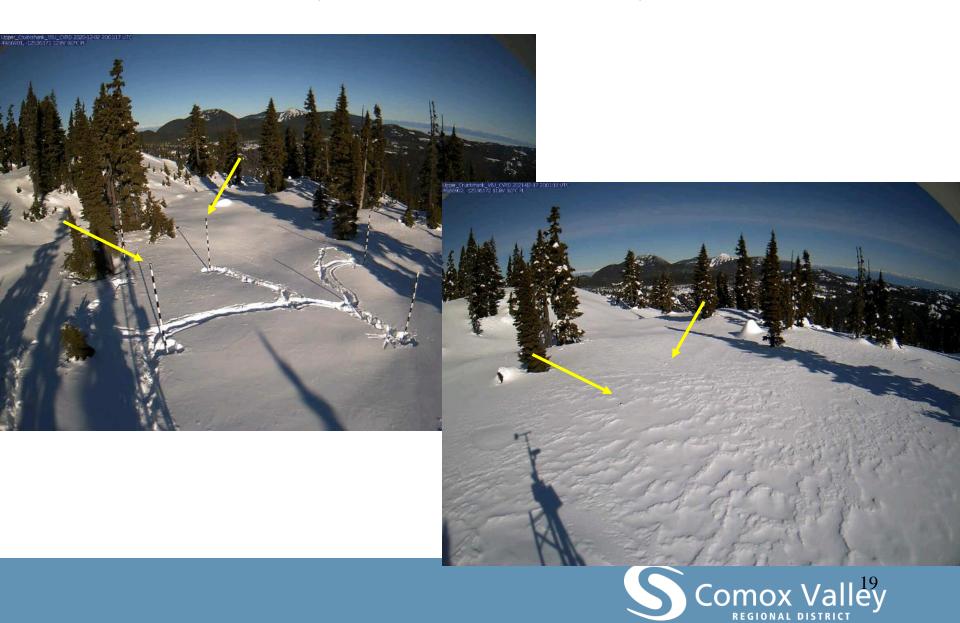


High elevation weather station





Dec 2, 2020 / Feb 17, 2021



In Summary

Fi	scal Responsibility:	Climate Crisis and Environmental Stewardship and Protection:
•	COVID-19 pandemic, bulk water rates are temporarily ♥, operational costs ↑ for 2021 and 2022.	 All rural connections metered. Courtenay and Comox → all commercial and some residential connections metered. Water conservation is a priority for all partners. Implementation of the WPP.
Co	ommunity Partnerships:	Indigenous Relations:
•	The service is a partnership between Courtenay, Comox, and all three electoral areas for water → 50,000 people.	 MBA signed with the KFN in 2018 CVRD working with KFN on water → KFN development lands.
•	WPP guided by WAG , with representation from all key stakeholders.	KFN now an observer on the Water Committee.

